

An Idea and a Movement

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"The poor are getting poorer, but with the rich aettina richer it all averages out in the long run."

Social Mission of Medical Education: Ranking the Schools

Academia and Clinic

Annals of Internal Medicine

The Social Mission of Medical Education: Ranking the Schools

Fitzhugh Mullan, MD; Candice Chen, MD, MPH; Stephen Petterson, PhD; Gretchen Kolsky, MPH, CHES; and Michael Spagnola, BA

Background: The basic purpose of medical schools is to educate physicians to care for the national population. Fulfilling this goal requires an adequate number of primary care physicians, adequate distribution of physicians to underserved areas, and a sufficient number of minority physicians in the workforce.

Objective: To develop a metric called the social mission score to evaluate medical school output in these 3 dimensions.

Design: Secondary analysis of data from the American Medical Association (AMA) Physician Masterfile and of data on race and ethnicity in medical schools from the Association of American Medical Colleges and the American Association of Colleges of Osteopathic Medicine.

Setting: U.S. medical schools.

Participants: 60 043 physicians in active practice who graduated from medical school between 1999 and 2001.

Measurements: The percentage of graduates who practice primary care, work in health professional shortage areas, and are underrepresented minorities, combined into a composite social mission score.

Results: The contribution of medical schools to the social mission of medical education varied substantially. Three historically black colleges had the highest social mission rankings. Public and community-

based medical schools had higher social mission scores than private and non–community-based schools. National Institutes of Health funding was inversely associated with social mission scores. Medical schools in the northeastern United States and in more urban areas were less likely to produce primary care physicians and physicians who practice in underserved areas.

Limitations: The AMA Physician Masterfile has limitations, including specialty self-designation by physicians, inconsistencies in reporting work addresses, and delays in information updates. The public good provided by medical schools may include contributions not reflected in the social mission score. The study was not designed to evaluate quality of care provided by medical school graduates.

Conclusion: Medical schools vary substantially in their contribution to the social mission of medical education. School rankings based on the social mission score differ from those that use research funding and subjective assessments of school reputation. These findings suggest that initiatives at the medical school level could increase the proportion of physicians who practice primary care, work in underserved areas, and are underrepresented minorities.

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Ann Intern Med. 2010;152:804-811.
For author affiliations, see end of text.

www.annals.org

Medical Schools Social Mission Score,

36.5 [0.19]

49.2 [1.98]

45.2 [1.42]

43.6 [1.20]

51.9 [2.36]

42.0 [0.97]

33.0 [-0.31]

37.1 [0.28]

43..8 [1.22]

53.5 [2.58]

33.5 [-0.24]

39.8 [0.65]

45.0 [1.39]

46.8 [1.64]

45.9 [1.52]

36.7 [0.21]

46.7 [1.63]

35.7 [0.07]

33.7 [0.78]

28.0 [0.12]

43.9 [1.96]

26.5 [-0.05]

34.2 [0.84]

52.7 [2.97]

43.8 [1.94]

21.0 [-0.69]

43.8 [1.94]

32.7 [0.67]

62.5 [4.11]

32.5 [0.64]

46.5 [2.26]

20.9 [-0.70]

36.7 [1.12]

35.7 [1.01]

30.7 [0.43]

19.3 [-0.87]

2.71 [9.68]

1.31 [3.23]

0.77 [1.12]

1.24 [2.99]

0.62 [0.52]

0.29 [-0.78]

0.84 [1.38]

1.35 [3.38]

0.43 [-0.23]

0.39 [-0.37]

0.23 [-1.01]

0.82 [1.32]

0.22 [-1.06]

0.89 [1.58]

0.44 [-0.15]

0.75 [1.05]

0.53 [0.19]

1.26 [3.03]

School

URM%

83.3

79.3

71.9

19.0

11.6

23.7

17.3

8.2

82.5

8.1

5.5

7.6

8.8

8.0

6.1

4.2

5.9

21.2

28.8

13.8

State (Nation)

URM%

26.5

26.5

26.5

14.5

15.1

19.1

28.1

28.7

98.8

6.0

13.0

19.5

38.3

9.8

28.3

4.7

13.3

28.3

53.9

11.0

	Primary Care, HPSA and Minorities					
Highest Scores						
Rank	School	State	Social Mission Score	% Primary Care [std score]	% HPSA [std score]	URM School State (Nation) Ratio [std score]
l	Morehouse College	GA	13.98	43.7 [1.20]	39.1 [1.40]	3.15 [11.38]

			High	est Score	es.	
ank	School	State	Social Mission Score	% Primary Care [std score]	% HPSA [std score]	URM School S (Nation) Ratio
	Morehouse College	GA	13.98	43.7 [1.20]	39.1 [1.40]	3.15 [11.38]
	Meharry College	TN	12.92	49.3 [2.00]	28.1 [0.14]	2.99 [10.78]

2

3

4 5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

Howard University

Wright State University

East Carolina University

Ponce Medical College

University of Mississippi

University of Kentucky

University of Kansas

Michigan State

South Alabama

Iowa Carver

East Tennessee

Southern Illinois

Marshall University

University of Mass

University of Illinois

University of Wisconsin

University of NM

OHSU

DC

OH

KS

MI

NC

AL

PR

IA

OR

ΤN

MS

KY

IL

WV

MA

IL

NM

WI

10.66

5.34

4.49

4.13

3.72

3.15

3.02

2.97

2.93

2.88

2.86

2.61

2.59

2.51

2.48

2.27

2.25

2.24

Medical Schools Social Mission Score,

	Lowest Scores					ities
Rank	School	State	Social Mission Score	% Primary Care [std score]	% HPSA [std score]	URM School State (Nation) Ratio [std score]

-1.9

-1.9

-1.91

-1.95

-1.98

-2.00

-2.02

-2.03

-2.06

-2.12

-2.13

-2.21

-2.34

-2.36

-2.46

-2.65

-3.02

-3.11

-3.64

-3.95

CA

NC

TX

NY

NY

WI

PA

IL

MA

NY

NY

PA

MD

NJ

NY

CA

TX

TN

122

123

124

125

126

127

128

129

130

131

132

133

134

135

136

137

138

139

140

141

Johns Hopkins University MD

Stanford University

Columbia University

Albany Medical College

Medical College of WI

University of Penn.

Loyola University

Boston University

Thomas Jefferson

Uniformed Services

UMDNJ-New Jersey

UT - Southwestern

Vanderbilt University

Northwestern University IL

Stony Brook University

Einstein

NYU

UC - Irvine

Duke University

Texas A&M

Primary Care, HPSA and Minorities Lowest Scores					
		LOV		3	
	State	Social	% Primary Care	% HPSA	URM Sch

24.3 [-1.53]

27.4 [-1.10]

22.3 [-1.82]

37.0 [0.26]

20.3 [-2.10]

30.7 [-0.63]

33.5[-0.23]

19.1[-2.27]

33.7[-0.20]

26.7 [-1.19]

26.1[-1.28]

29.1[-0.85]

32.1[-0.42]

29.6[-0.78]

23.7[-1.61]

24.3[-1.53]

32.9[-0.32]

24.4 [-1.51]

26.8 [-1.18]

21.9 [-1.86]

Primary Care, HPSA and Minorities Lowest Scores					
	State	Social	% Primary Care	% HPSA	URM School State

26.7 [-0.02]

16.2 [-1.23]

23.9 [-0.34]

16.2 [-1.24]

31.8 [0.57]

24.2 [-0.32]

15.9[-1.28]

20.4[-0.76]

20.7[-0.72]

23.3[-0.42]

24.8[-0.25]

20.4[-0.76]

20.6[-0.72]

21.4[-0.64]

17.8[-1.05]

22.1[-0.55]

14.2[-1.47]

19.5[-0.86]

15.1 [-1.36]

20.8 [-0.07]

0.40 [-0.35]

0.59 [0.43]

0.55 [0.24]

0.24 [-0.97]

0.37 [-0.45]

0.22 [-1.06]

0.36[-0.51]

0.74[0.99]

0.20[-1.14]

0.35[-0.52]

0.33[-0.60]

0.33[-0.60]

0.18[-1.19]

0.24[-0.95]

0.54[0.20]

0.34[-0.57]

0.17[-1.24]

0.30[-0.74]

0.21 [-1.09] 0.13 [-1.38] **School**

URM%

10.5

15.7

14.5

10.6

9.8

5.7

9.4

19.5

5.2

9.4

8.8

10.5

4.8

6.5

14.8

9.0

7.0

7.9

9.3

3.6

State (Nation)

URM%

26.5

26.5

26.5

44.7

26.5

26.5

26.5

26.5

26.5

26.5

26.5 31.7

26.5

26.5

27.7

26.5

41.2

26.5

44.7

26.5

Social Mission of Health Professions Schools

The social mission of a health professions school is the contribution of the school in its mission, programs, and the performance of its graduates in addressing the health disparities of the society in which it exists

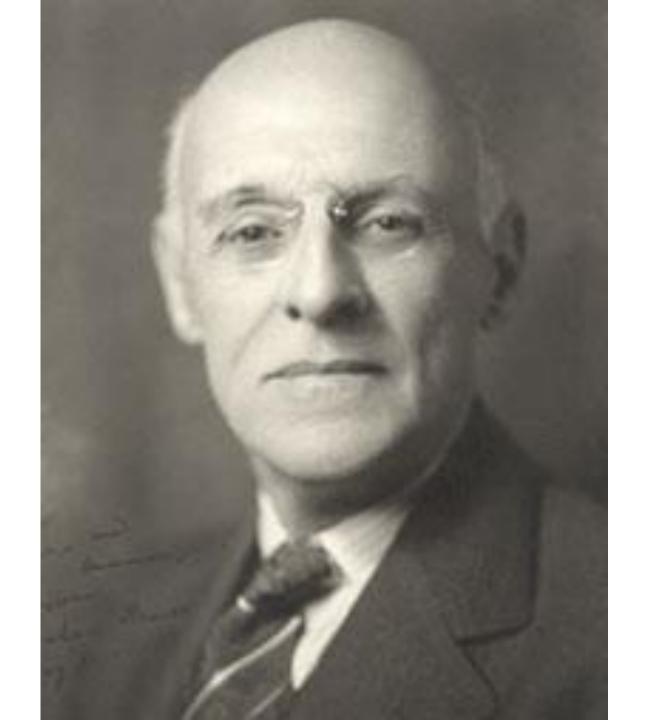
Social Mission of Health Professions Schools

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Manifestations of Social Mission in Medical Education

- Community Engagement
- Diversity promotion
- Disparities reduction
- Cost/value concern
- Engagement with social determinants of health





MEDICAL EDUCATION IN THE UNITED STATES AND CANADA

A REPORT TO

THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING

BY

ABRAHAM FLEXNER

WITH AN INTRODUCTION BY HENRY S. PRITCHETT PRESIDENT OF THE FOUNDATION

BULLETIN NUMBER FOUR (1910)

(Reproduced in 1960) (Reproduced in 1972)

437 MADISON AVENUE NEW YORK CITY 10022



Flexner's Legacy - Upside

- Linked medical education to science
- Standardized the curriculum
- Demanded excellence in teaching
- Promoted medical research



Flexner's Legacy - Downside

 A formula for large, ultimately less flexible, institutions

 Did not contemplate the social determinants of health

Did not envision health as a human right



Manifestations of Social Mission in Medical Education

- Community Engagement
- Diversity promotion
- Disparities reduction
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- Engagement with social determinants of health



beyond NER Social Mission in Health Professions Education

Beyond Flexner Alliance

- Promotes social mission in health professions education
- Uses social and conventional media to convey information about social mission
- Stimulates research and innovation in regard to social mission metrics
- Sponsors Beyond Flexner conferences
- Commits to intrerprofessional and collaborative principles in all activities
- Works for equity in health professions education and practice

CORE CONCEPTS AND PRINCIPLES

- Promote a culture of accountability in health professions education that values health equity
- Raise public consciousness about social mission
- Impact future leaders' understanding and commitment to social mission
- Create social mission standards and metrics
- Support pathways to assure a diverse workforce including leadership



Beyond Flexner 2012

University of Oklahoma – Tulsa School of Community Medicine



Beyond Flexner 2015 University of New Mexico Albuquerque, NM

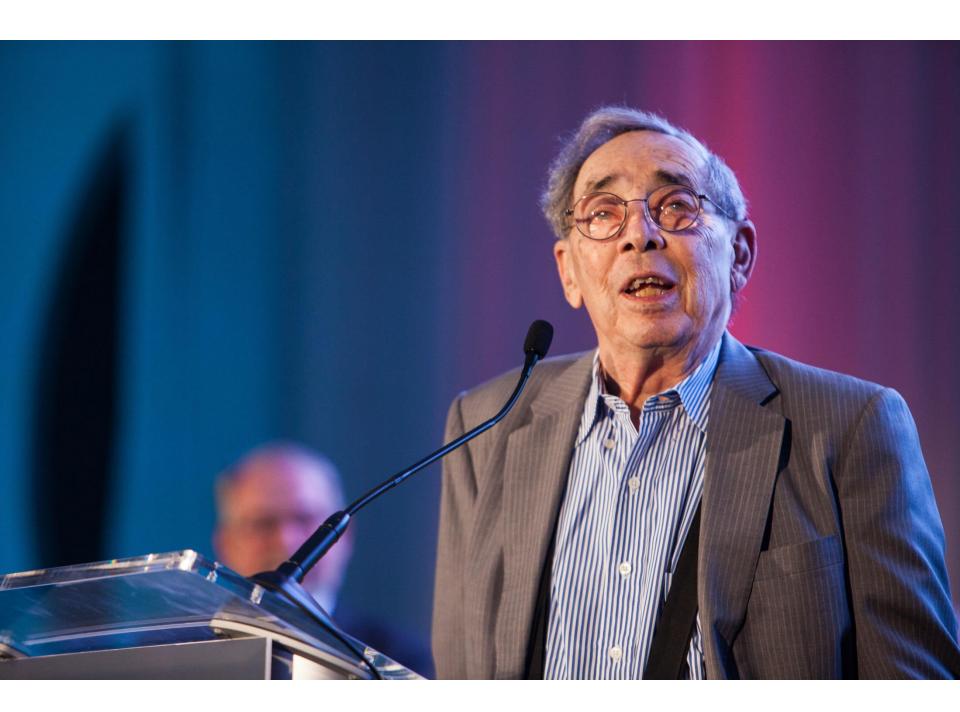


Beyond Flexner 2016 Florida International University Miami, Florida











BF 2016 Workshop Sampler

- Pipeline to Enhance Diversity
- SDoH Interventions
- Social Mission Accountability and Metrics
- Social Mission Research
- Teaching Health Center GME: A National Residency Program
- Teaching Social Determinants of Health
- Admissions and Recruitment to Enhance Diversity Enhancement:
- Global Social Mission
- Hotspotting to Address SDOH
- Interprofessional Education and Health Equity
- Medical-Legal Partnerships
- New Models for GME funding

Beyond Flexner 2018

- April 9-11, 2018 -- Atlanta, Georgia
- Hosted by Morehouse School of Medicine and Emory School of Nursing
- Keynote speakers ...
 - Sir Michael Marmot
 - Ambassador Andrew Young
- Do come!
- http://beyondflexner.org

The arc of the moral universe is long but it bends towards justice -- MLK

Health Workforce Institute

THE GEORGE WASHINGTON UNIVERSITY

Social Mission Metrics Study

Social Mission Metrics Study Year 1 -- 2016

- RWJF funding
- Interprofessional study (dentistry, medicine and nursing)
- Advisory Committee
- Consultant metrician
- Developed SMM survey based on domains and activities



Social Mission Domains and Activities

Domains

A health professional school function that has the potential to promote social mission

Activities

Measurable components of the domain

Domain	Activities	Evidence
Governance	 Social mission values explicit in written goals 	 Mission statement or strategic plan identifies a specific medically disadvantaged community of commitment
Community Engagement	 Meaningful bidirectional community partnerships 	 Legal partnerships, CTSA involvement, faith based partnerships, FQHC partnerships/practice or clinical teaching arrangements, school/education partnerships, public health department partnerships, philanthropic organization partnerships
Curriculum	 Social mission embedded in curriculum 	 Defined competency or domain in value-based care, health equity or disparities, social determinants of health, public health, health policy, advocacy, ethics
Diversity and Inclusion	 Establishment and yield of pipeline programs 	 Number of minority students impacted, percentage of participating students entering higher education
Research	 Community needs impact research agenda 	 To what extent is the research agenda/project guided by a community needs assessment
Institutional Culture and Climate	Culture of inclusive excellence	Cultural competency/cultural humility training

Potential Impact of SMM

- Influence the concept of what good health professions education is

 education, service, research and social mission
- Impact the conversation on educational mission, quality and standards
- Stimulate school self studies
- Stimulate IPE engagement around social mission
- Affect accreditation standards for HPE

Beyond Flexner Alliance

http://beyondflexner.org